

## 2007 - Other Companies in the TOP 100 - World's leading armament co.

(source : *Defense News* , [www.defensenews.com](http://www.defensenews.com))

Rank in 2007	Company	Leadership	Country	2007			Rank in 2006
				Defense Revenue*	Total Revenue*	% of Revenue from Defense	
1	Almaz-Antei (2, 3)	Vladislav Menschikov, Director	RU	2 895,5	3 253,3	89,0	28
2	Mitsubishi Heavy Industries (1, 4)	Hideaki Omiya, President	J	2 777,6	27 165,6	1,0	25
3	IL Aerospace Industries	Itzhak Nissan, President and CEO	IL	1 962,0	3 316,0	59,2	33
4	Elbit Systems	Joseph Ackerman, President, CEO and Director	IL	1 882,9	1 982,0	95,0	39
5	Aviation Holding Company Sukhoi (2, 3)	Mikhail Pogosyan, Director	RU	1 786,3	1 941,6	92,0	65
6	Hindustan Aeronautics (1)	Ashok Baweja, CEO	India	1 607,0	2 009,0	80,0	34
7	Rafael Armament Development Authority	Yediaia Yaari, CEO and President	IL	1 374,1	1 374,1	100,0	49
8	Irkut (2, 3)	Oleg Demchenko, Director	RU	1 233,1	1 257,8	98,0	67
9	ST Engineering	Tan Pheng Hock, President and CEO	Sing	1 153,0	3 493,8	33,0	54
10	Tactical Missiles (2, 3)	Boris Obnosov, Director	RU	1 099,0	1 156,9	95,0	61
11	Kawasaki Heavy Industries (1, 4)	Tadaharu Ohashi, President	J	990,0	16 517,5	6,0	47
12	Indra Sistemas	Javier Monzon, CEO	India	932,3	3 192,6	29,2	7
13	Bharat Electronics (1)	V.V.R. Sastry, Chairman and Managing Director	India	848,0	1 060,0	80,0	58
14	Mitsubishi Electric (1, 4)	Setsuhiro Shimomura, President	J	815,1	34 347,7	2,4	50
15	RU's Helicopters (2, 3)	Yuri Ivanov, Director	RU	723,9	723,9	100,0	74
16	Kongsberg Gruppen	Walter Qvam, CEO	NO	614,4	1 536,0	40,0	85
17	Ufa Enginebuilding (2, 3)	Alexander Artyukhov, Director	RU	612,6	644,8	95,0	76
18	IL Military Industries	Avi Felder, Managing Director	IL	610,5	610,5	100,0	84
19	NEC (1, 4)	Kaoru Yano, President	J	608,1	39 159,4	1,6	59
20	CAE (1)	Robert Brown, President and CEO	C	593,1	1 392,2	42,6	83
21	Tenix Defence (5, 6)	Greg Hayes, CEO	AUS	551,7	593,3	93,0	69
22	Aerospace Equipment (2, 3)	Sergei Bodrunov, Director	RU	537,2	854,0	62,9	81
23	KB Priborostroyeniya (2, 3)	Alexander Rybas, Director	RU	513,9	516,5	99,5	91
24	MMPP Salyut (2, 3)	Yuri Yeliseyev, Director	RU	489,1	505,8	96,7	94
25	Toshiba (1, 4)	Atsutoshi Nishida, President and CEO	J	483,4	65 035,5	0,7	92
26	Aselsan	Cengiz Ergeneman, General Manager	T	458,6	471,7	97,2	97
27	Fujitsu (1, 4)	Kuniaki Nozoe, President	J	445,6	48 492,1	0,9	90
28	Hyundai	Rotem Yeo-sung Lee, President and CEO	South Korea	400,9	1 853,6	21,6	93
29	RUAG Holding	Toni Wicki, CEO	CH	400,0	1 300,0	30,8	77
30	Fuji Heavy Industries (1, 4)	Ikuo Mori, President	J	377,0	15 851,2	2,4	NR
31	IHI (1, 4)	Kazuaki Kama, President and CEO	J	322,6	13 615,8	2,4	96
32	Komatsu (1, 4)	Kunio Noji, President and CEO	J	283,3	34 347,7	0,8	96
TOTAL				30 381,8	329 571,9		

Source : *Defense News* ([www.defensenews.com](http://www.defensenews.com))

\*In millions of U.S. dollars. Currency conversions for non-U.S. firms calculated using prevailing rates at the end of each firm's fiscal year.

### NOTES FOR 2007 :

1 Fiscal year ending 3/31/08

2 Defense revenue is estimated by the Center for Analysis of Strategies and Technologies, Moscow

3 Converted into U.S. dollars using the average weighted rate of 24.55 calculated by the Russian Central Bank for 2007.

4 Defense revenue from Japanese Defense Agency contracts.

5 Fiscal year ends 6/30/07

6 Was purchased by BAE in January